

## THE DIRECTOR'S ROLE & RESPONSIBILITIES IN TODAY'S COOPERATIVE

Monday, December 11, 2023

8:30 a.m. Welcome and DDP Kickoff

9:00 a.m. Section 1 What to Expect and KCC Overview

Brandi Miller

Kansas Cooperative Council

Section 2 **Introduction and Principles of Cooperatives** 

Dr. Brian Briggeman

Arthur Capper Cooperative Center

**BREAK** 

Section 3 Management Team – Roles of Director & GM

Brandi Miller

Kansas Cooperative Council

Section 4 Getting the Most Out of a Board Meeting

Brandi Miller

Kansas Cooperative Council

12:00 p.m. LUNCH

1:00 p.m. Section 5 **Legal Foundations & Responsibilities** 

Eric Steinle

Martindell Swearer Shaffer Ridenour, LLC

**BREAK** 

Section 6 Legal Foundations & Responsibilities

Eric Steinle

Martindell Swearer Shaffer Ridenour, LLC

4:00 p.m. Take Aways and Wrap-Up

Eric Steinle

Reminder: Hall of Fame Reception & Ceremony begins at 5:00 p.m.



# THE DIRECTOR'S ROLE IN COOPERATIVE FINANCING

Tuesday, December 12, 2023

8:00 a.m. Section 1 Cooperative Finance Foundations

Dr. Brian Briggeman

Arthur Capper Cooperative Center

**BREAK** 

Section 2 **Cooperative Finance Analysis** 

Tobias Carson CoBank

Section 3 Financial Analysis Workshop

Tobias Carson CoBank

Section 4 Income Distribution Strategies

Dr. Brian Briggeman

Arthur Capper Cooperative Center

12:00 p.m. LUNCH

1:00 p.m. Section 4 **Income Distribution Strategies** 

Dr. Brian Briggeman

Arthur Capper Cooperative Center

**BREAK** 

3:30 p.m. Section 5 **Equity Management Strategies** 

Dr. Brian Briggeman

Arthur Capper Cooperative Center



#### THE DIRECTOR'S ROLE IN PLANNING & CONTROL

Monday, December 11, 2023

8:30 a.m. Welcome and DDP Kickoff

9:00 a.m. Section 1 Director's Role in Strategic Planning

- Why Strategy?
- Group Breakout Session #1 Think Right Side, Live Left Side
- Your Strategy Needs a Culture Clarity, Cohesion & Execution
- Key Elements of Effective Strategy

  Eric Coet, Strategic Practice Leader

  Peak Solutions

\*Note – there will be a 15-minute break during the morning session\*

12:00 p.m. LUNCH

1:00 p.m. Section 2 **Director's Role in Tracking & Monitoring Key Indicators** 

- Leading Indicators vs. Lagging Indicators
- Meaningful Scoreboard
- Cadence of Accountability

  Eric Coet & Michael Walton

2:15 p.m. BREAK

2:30 p.m. Section 3 **Director's Role in Internal Controls** 

- Grain Risk Policy
- Credit Risk Policy
- Cash Management

  Michael Walton, Lead Relationship Manager

  CoBank

Reminder: Hall of Fame Reception & Ceremony begins at 5:00 p.m.

Co-op



#### CEO PERFORMANCE PLANNING & EVALUATION

Tuesday, December 12, 2023

8:00 a.m. Introductions/Welcome

Sara Kepley ProValue Insurance

Phase 1 Planning for Success:

**CEO Job Descriptions & Developing Performance** 

**Expectations**Sara Kepley
ProValue Insurance

9:30 a.m. BREAK

9:45 a.m. Phase 2 **Developing an Evaluation Tool:** 

**Creating & Implementing Your Own CEO Evaluation Tool** 

Sara Kepley ProValue Insurance

Phase 3 **Communication:** 

Strategies for Creating Open Communications between the Board and the CEO to Aid in Performance Evaluation

Sara Kepley ProValue Insurance

Phase 4 **CEO Compensation Strategies:** 

Evaluating Base Pay, Incentive Pay & Other Executive Level

**Pay Arrangements** 

Sara Kepley ProValue Insurance

12:00 p.m. LUNCH

1:00 p.m. Phase 5 **CEO Employment Contracts:** 

The Pro's and Con's in Today's Business Environment

S. Eric Steinle, Attorney-at-Law

Martindell, Swearer, Shaffer, Ridenour, LLP

1:45 p.m. BREAK

2:00 p.m. Phase 6 The Board's Role in Creating Culture and Boundaries with a

**Multi-Generational Workforce** 

Sara Kepley, ProValue Insurance

2:30 p.m. Phase 7 Succession Planning and Recruiting a New CEO

Sara Kepley, ProValue Insurance







Tuesday, December 12, 2023 8:00 a.m. to 3:30 p.m.

#### Drury Plaza Hotel Broadview, Wichita, KS

Cooperatives have a rich history of community development and social responsibility. They are becoming key players in creating sustainable and eco-friendly solutions. They're change-makers when it comes to responsible practices in farming, energy, and more. It's all about doing well while doing good.

This year's Course 5 will include speakers that can prepare us for what is to come as we adjust for the future.





### COURSE 5 AGENDA



### THE FUTURE OF COOPERATIVES

#### TUESDAY, DECEMBER 12

8:00 am Welcome & Introductions

Brandi Miller, Kansas Cooperative Council

Harvest the Humor: A Celebration of Life on the Farm

Jolene Brown, CSP, CPAE, Award-Winning Speaker, Author & Farmer

9:15 am Break

The Cooperative Value Proposition in the 21st Century

Rocky Weber, President & General Counsel, Nebraska Cooperative Council

A Dozen Reasons Why the Cooperative Model Still Makes Sense

Ric Herrera, CEO, ProEgg Cooperative

**Kansas Department of Ag Update** 

Kelsey Olson, Deputy Secretary, Kansas Department of Agriculture (invited)

12:00 pm Lunch

1:00 pm Weapons of Mass Destruction & Co-ops

Special Agent Kacie Laidacker, Weapons of Mass Destruction Coordinator, FBI
Tom Hoegler, Asst. Weapons of Mass Destruction Coordinator/Task Force Officer, FBI

Farmers vs. Foodies

Ray Starling, Executive Advisor, Aimpoint Research

3:15 pm Course Wrap-Up